



McDonald's North Asia Division
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September 3, 2001

Fuji (China) Decoration & Engineering Co., Ltd.
26/F., Fook Lee Commercial Centre
33 Lockhart Road, Wanchai
Hong Kong

Attn: Mr. Y.M. Chan /
Mr. Kelvin Leung

Dear Sirs,

On behalf of McDonald's North Asia Division and Hamburger University, Hong Kong, we thank you for the beautiful flower arrangement that has been sent to our Times Square office in celebration of our new office move. We appreciate your kindness and also your support and commitment to our office renovation project.

Best regards,

A handwritten signature in black ink, appearing to read "Paolo Fanizza".

Paolo Fanizza
Senior Director of Finance

PF:bm